

# **Investor Presentation**

May 2015

#### **Safe Harbor**



Today's presentation includes forward-looking statements that reflect management's current expectations about the Company's future business and financial performance.

These statements are subject to certain risks and uncertainties that could cause actual results to differ from anticipated results.

Factors that could cause actual results to differ from anticipated results are identified in Part 1, Item 1A of the Company's Form 10-K, and the current Quarterly Report on Form 10-Q.



# ✓ Overview

Enduring Business Model

- Strategies for Long-Term Growth
  - Invest in New Products
  - Expand Geographically
  - Target New Markets
  - Make Acquisitions

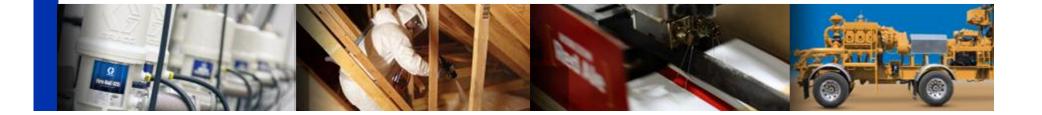


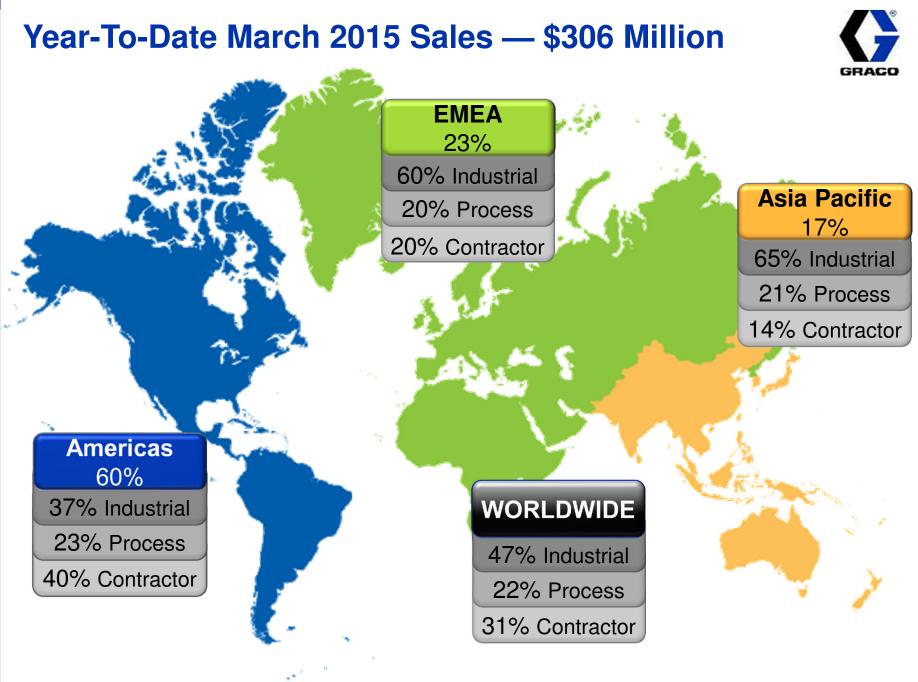
Company Performance

#### **Business Overview**



- Graco manufactures premium equipment to pump, move, meter, mix and dispense a wide variety of fluids and coatings
  - Difficult to handle materials with high viscosities
  - Abrasive and corrosive properties
  - Multiple component materials that require precise ratio control
  - Serving a broad number of end markets
- A strong business formula for sustained margin generation
  - High customer value through product differentiation
  - Manufacturing and engineering drive cost savings, reliability and quality





#### **Industrial Equipment Segment**

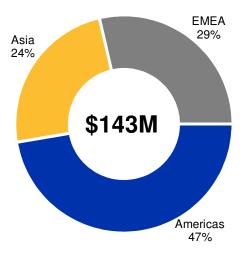
- Growth Drivers and Trends
  - Factory movements and upgrades
  - Integration of equipment with factory data and control systems
  - Reducing energy consumption
  - Material changes driving demand
- Other Representative Industry Participants
  - Exel, Wagner, Carlisle Companies and regional players





Q1 2015 Sales





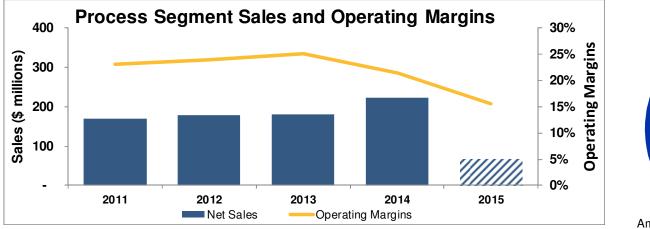
#### **Process Equipment Segment**

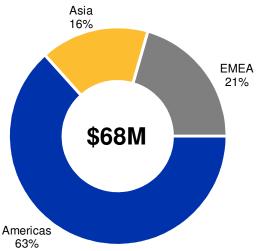
- Growth Drivers and Trends
  - Fill product lines for a single source solution
  - Targeting competition in the industrial lubrication market
- Other Representative Industry Participants
  - Idex, Dover, IR, Lincoln, Vogel, Bijur, Hannay, Coxreels, and regional players





Q1 2015 Sales





#### **Contractor Equipment Segment**

- Growth Drivers and Trends
  - Conversion of end users from manual application methods to equipment is a major focus outside North America
  - Application of texture & cementitious materials
  - Entry level product & channel expansion
  - Expanding pavement maintenance product line & channel
- Other Representative Industry Participants
  - Wagner, TTI, Campbell Hausfeld, Larius, Bedford, QTech, and regional players





Q1 2015 Sales



EMEA 14%





# Enduring Business Model

- Strategies for Long-Term Growth
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  - Company Performance

# High Customer Value, Strong Product Differentiation



#### Manufacturing and Engineering Excellence

GRACO

- 80%+ of production is based in the United States
  - High-quality, efficient, engaged labor force
  - Centralization allows for leverage of overheads
  - A currency mismatch of sales to COGS exists, however.
- Continuous improvement culture
  - Unique Graco cost-to-produce measurement tool
- Ongoing capital investment
  - Plant efficiency
  - Cost reductions
  - Capacity
- New product development initiatives include value engineering focus
- Low overall warranty costs





#### Overview

Enduring Business Model

# ✓ Strategies for Long-Term Growth

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#### **Graco's Growth Plans and Earnings Drivers**







Overview

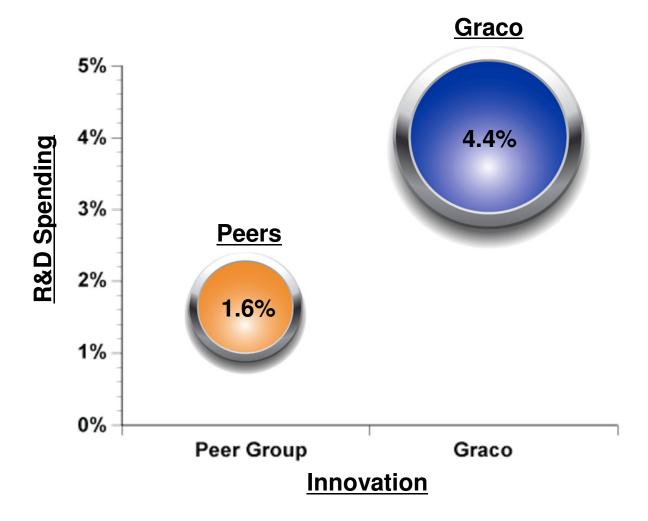
Enduring Business Model

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New Product Development Expense as a Percentage of Revenues – 2014



#### **Contractor – Professional Airless Line Upgrade**

#### Small to Midsize Electric Sprayers

- New ProConnect<sup>™</sup> Quick Change Paint Pump for "On the Job" Replacement Repairs
- NEW FastFlush™ Mode Saves Time with Easy/Fast Sprayer Clean-Up
- NEW "Rugged Durable" look with Enhanced Motor, Control, Pump Improvements for Longer Life



### **Contractor – Professional Gas Airless Upgrade**



#### New Standard Series

- No frills, Day-In-Day-Out Performance/Reliability at an Attractive Price

#### New ProContractor Series

 Full Featured Heavy-Duty Performance/Reliability for "New Construction" Job Sites – Hose Reel, MaxLife<sup>®</sup> Pump, Pressure Gauge, Heavy-Duty Frame



#### Industrial – Therm-O-Flow<sup>®</sup> Bulk Hot Melt System

- For hot melt adhesives in 55 gal drums
- Offers fast melt rates and throughput capability two times greater than the leading competitor
- Updated to include Graco Control Architecture™
- Advanced temperature controls eliminate scorched material, material degradation & rework

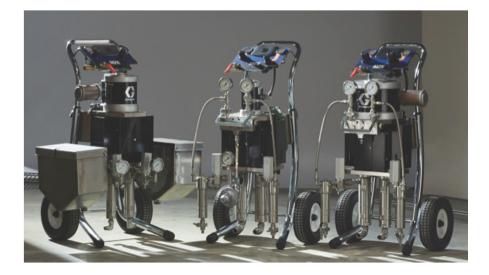


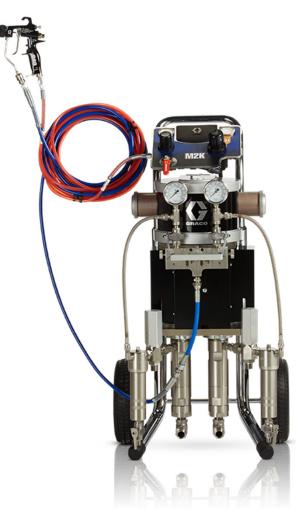


#### Industrial – M2K

#### **Fixed Ratio, Entry Level Mechanical Proportioner**

- Increases mix material accuracy to improve finish quality and reduce material waste compared to hand mixing
- Compact size makes it faster and easier to flush, saving time and disposal costs
- Ideal for lower volume two component materials







#### Industrial – Pro Xp<sup>™</sup> Auto



- Increases spray performance and transfer efficiency
- 24/7 gun monitoring tracks performance
- Easily adapts to changing voltage needs
- Fits almost any system requirement
- Service reminders eliminate guesswork





#### **Process – Husky™ Poly Pumps**



#### 1.5" and 2" Poly Double Diaphragm Pumps

- Completes full line of Polypropylene and Kynar pumps for chemical applications
- Up to 30% more efficient than market leaders
- 30% increase in flow
- Reinforced frame for increased strength and smaller profiles
- Up to 5 times longer diaphragm life compared to other diaphragm pumps in its class
- Chemical pumps available in polypropylene, PVDF, SST and Hastelloy fluid sections



#### **Process – XD™ Powered Rewind Hose Reels**



#### • Heavy duty hose reels for dispense, transfer, & evacuation of fluids

- Direct Drive Motor
  - > Safer for the operator, more reliable & less maintenance, narrower footprint
- Modular Design
  - Mix & match frames and motors, easier to stock inventory, and allows for more customization



#### Robust Electric and Pneumatic Motors

- Gear drive is enclosed and tucked into the spool to promote long life
- Nothing to lubricate for more efficient performance
- No exposed chains that can cause injury to the operator
  Easy change-out for less downtime in the field

#### Compact Hydraulic Motor

- Significantly narrower footprint fits in tighter spaces
- True 1-to-1 ratio direct drive provides more efficient operation
- Motor is protected by the spool for longer life
- No chain to lubricate







Enduring Business Model

# ✓ Strategies for Long-Term Growth

- Invest in New Products
- ✓ Expand Geographically
- Target New Markets
- Make Acquisitions
- **Company Performance**





- A manufacturer and distributor of finishing products in Brazil
- Establishes Graco's first operational presence in market
- While small, Multimaq has an existing customer base and knowledgeable sales force
- Allows us to enhance our longterm competitive position in Brazil





#### Overview

Enduring Business Model

# ✓ Strategies for Long-Term Growth

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#### Painting just got easier – It's in the Bag!

- Spray in ANY direction, even upside down
- Handles unthinned paints and stains
- Easy cleanup reuse or toss the bag







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Enduring Business Model

# Strategies for Long-Term Growth

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### **Recent Acquisitions**









Gema–CEL Food Coating Business



.....simply driven

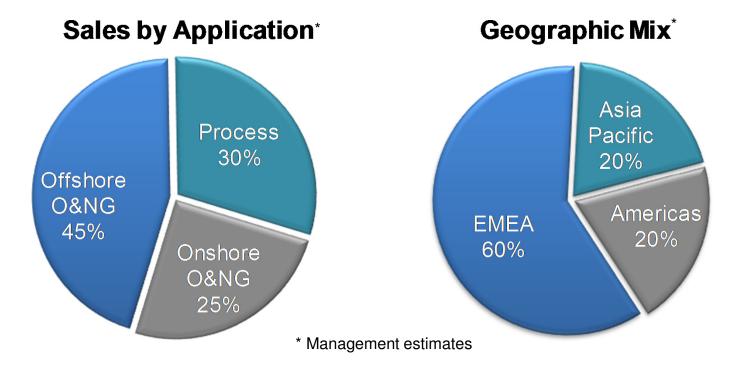


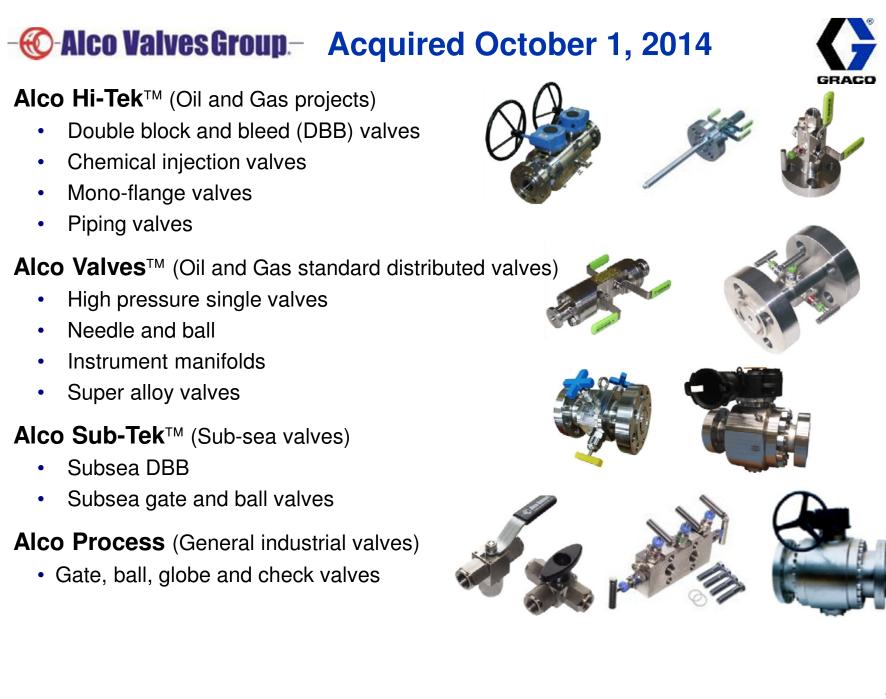


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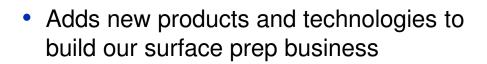
## - Contraction of Alco Valves Group - Acquisition of Alco Valves Group

- The Alco Valves Group (Alco), a United Kingdom based manufacturer of high quality, high pressure valves used in Oil & Natural Gas (O&NG) and other industrial processes was acquired on October 1, 2014.
- Alco generated approximately £19 million of revenue in the most recent trailing twelve months. The acquisition was an all cash transaction which closed for £72 million and is subject to normal post-closing purchase price adjustments.

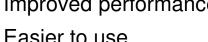




**Acquired December 2014** 



- Expands rental channel opportunities lacksquareworldwide
- Manufacturing will relocate from Ontario • to Minneapolis in 2015
- New product launch in Feb. 2015 ٠ upgrading all Geo-Blaster models
  - Improved performance
  - Easier to use









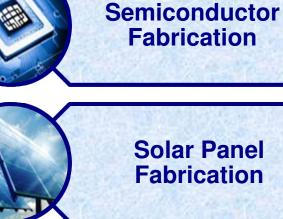




### **Acquired January 2015**

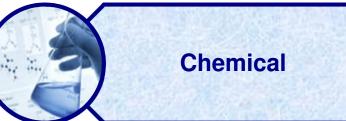


• White Knight - Manufactures high purity and ultra-high purity fluid handling equipment used to deliver, circulate, reclaim and transport aggressive chemical fluids and slurries









#### **Acquisition – High Pressure Equipment**



 High Pressure Equipment Company (HiP), an Erie, Pennsylvania based manufacturer of high quality, high pressure valves used in Oil & Natural Gas (O&NG) and other industrial processes was acquired on January 20, 2015



• The acquisition was an all cash transaction which closed for \$160 million and is subject to normal post-closing purchase price adjustments





#### Overview

Enduring Business Model

Strategies for Long-Term Growth

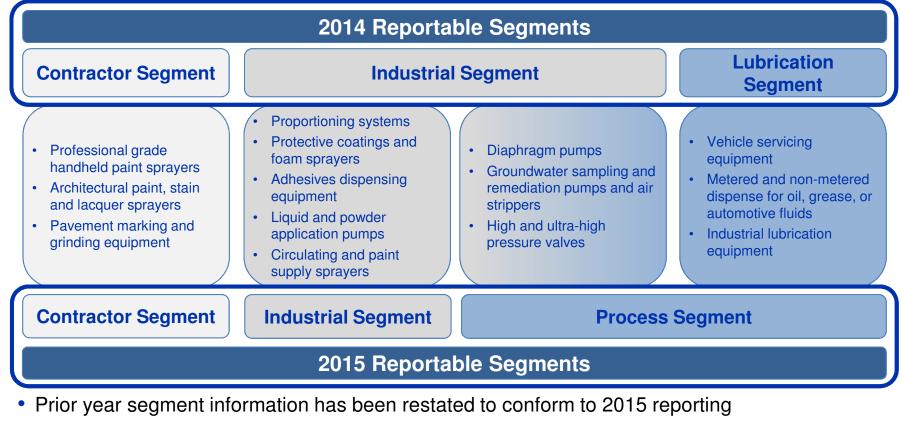
- Invest in New Products
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# ✓ Company Performance

#### **Change in Segment Reporting**



- During Q1, the Company revised the presentation of our financial reporting segments into the follow three segments:
  - Industrial Segment, includes Industrial Products and Applied Fluid Technologies divisions
  - Process Segment, includes Process, Oil and Natural Gas, and Lubrication divisions
  - Contractor Segment remains unchanged
- Change aligns the types of products offered and markets served within the segments



- See Appendix

#### **Graco Reported Q1 Results**



\$ millions except EPS	First Quarter						
		2015		2014	Change		
Sales	\$	306.5	\$	290.0	6 %		
Gross Profit % of Sales		162.1 52.9 %		159.3 54.9 %	2 % (2.0) pts		
Operating Earnings % of Sales		65.2 21.3 %		74.7 25.8 %	(13)% (4.5) pts		
Net Earnings % of Sales	\$	68.8 22.5 %	\$	50.7 17.5 %	36 % 5.0 pts		
Diluted Earnings Per Share	\$	1.14	\$	0.81	41 %		
Diluted Shares in Millions		60.5		62.4			

Includes investment income, net, from Liquid Finishing business held separate:

Investment income, net	\$ 29.7	\$ 3.8
EPS Impact	\$ 0.49	\$ 0.06

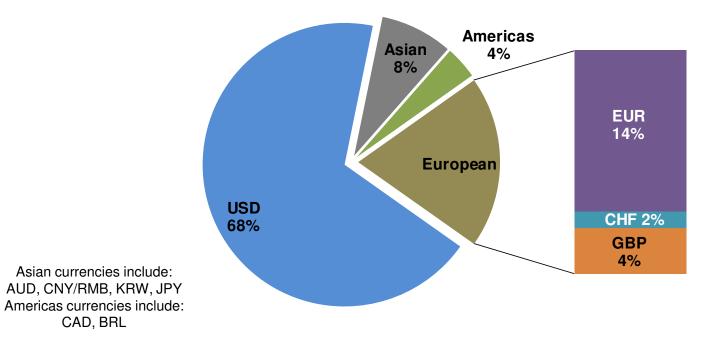
#### Q1 2015 Sales Data



#### **Components of Net Sales Change**

	First Quarter 2015														
		Segment			Region										
	Industrial	Process	Contractor	Americas	EMEA	Asia Pacific	C <u>onsolidate</u> d								
Volume and Price	(1)%	5 %	16 %	12 %	—	(10)%	5 %								
Acquisitions	—	27 %		5 %	8 %	4 %	5 %								
Currency	(5)%	(4)%	(4)%	(1)%	(14)%	(3)%	(4)%								
Total	(6)%	28 %	12 %	16 %	(6)%	(9)%	6 %								

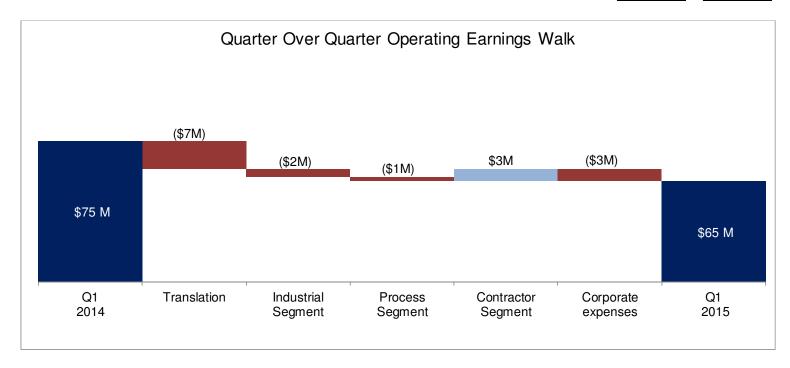
#### Sales by Currency YTD March 2015



# **Operating Earnings**



Change in Operating Earnings	First Quarter					
2014 Q1 Operating Earnings (\$M and % of sales)	\$ 75	26 %				
Translation effect	(7)	(2)				
Volume effect on gross margin	7					
Effect of acquired businesses on operating earnings leverage	3					
Effect of inventory step-up, net, and acquisition costs for acquired businesses	(3)	(1)				
Incremental investment in regional and product growth initiatives	(2)	(1)				
Increased unallocated corporate expenses (pension, stock compensation, CDC)	(2)	(1)				
Volume effect on expense leverage	(6)					
2015 Q1 Operating Earnings (\$M and % of sales)	\$ 65	21 %				



# Notable Info from Q1 2015 Earnings Release & Call



- Capital expenditures expected to be approximately \$30-40 million in 2015.
- Tax rate for second quarter is expected to be approximately 33%; for the year approximately 32-33%
  - Second quarter and annual rate assumes no dividends, and excludes the impact of the sale of the Liquid Finishing business
  - Assumes the Federal R&D tax credit will not be reinstated in 2015
- Share repurchases have continued into 2015; goal of weighted average diluted shares outstanding less than or equal to 60 million shares.
- Unallocated corporate expenses expected to be \$10 million higher in 2015, due primarily to increased pension expenses.
- At exchange rates in effect on April 22, 2015, assuming the same volumes, mix of products and mix of business by currency as in 2014, the unfavorable movement in foreign currencies would be a headwind of approximately 5% on sales and 11% on earnings.
- Acquired four businesses in December 2014 and January 2015 with a combined purchase price of \$185 million. When combined with the acquisition of Alco Valves in October 2014, excluding transaction costs and charges related to inventory step-up, these acquisitions are expected to provide approximately 13 to 15 cents of accretion to EPS in 2015.

### **Current Environment**



	Americas	EMEA	Asia Pacific
Industrial Segment	Stable: General Industrial	Stable: Western Europe Challenging: Currency,	Stable: General Industrial, Adhesive Dispense Challenging: Ship Building, Mining
Contractor Segment	Challenging: Heavy Machinery	Geopolitical Favorable: Northern Europe, Middle East Challenging: Currency, Geopolitical	Spotty: Project Activity
Process Segment	Favorable: Process applications, Vehicle services & Industrial lube Challenging: Oil & Natural Gas	Stable: Western Europe, Challenging: Currency, Geopolitical, Oil & Natural Gas	Favorable: Process applications Challenging: Industrial Lubrication, Mining

#### **Divestiture of Liquid Finishing Business Assets**



- In March 2015, the FTC approved the Company's application to sell the Liquid Finishing business assets
- On April 1, 2015 the sale was completed in a \$590 million cash transaction, subject to customary post-closing adjustments
- Net proceeds from the sale are expected to be approximately \$580 million, which includes \$30 million of dividends received in Q1

## **Long-Term Cash Deployment Priorities**



Organic Growth

- International Footprint
- Product Development
- Production Capacity and Capabilities

Acquisitions

- Supplement to Organic Growth
- Leverage Our Strengths

Shareholder Return

- Dividend Payout Ratio ~30%
- More than 7 Million Shares Remaining on Authorization

#### **Key Investment Attributes**

- Strategies that will drive long-term, above-market growth
- Premium products that provide a strong ROI for end users
- Leading industry positions
- Serves niche markets where customers are willing to purchase quality, technology-based products
- Products perform critical functions
- Consistent investments in capital and growth initiatives
- Shareholder-minded management
- Financial strength





# **Financial Summary Q1 2015**

**Appendix** 

#### **Financial Results – First Quarter**



(\$ Millions except EPS)	2015	2014	Change
Sales	\$ 306.5	\$ 290.0	6%
Gross Profit Rate	52.9%	54.9%	
Operating Expenses	96.9	84.6	15%
Operating Earnings	65.2	74.7	(13%)
Net Earnings	\$ 68.8	\$ 50.7	36%
Earnings Per Share	\$ 1.14	\$ 0.81	41%
Includes investment income, i	net, from Liquid	Finishing busi	ness

Investment income, net EPS impact

\$ 29.7	\$ 3.8
\$ 0.49	\$ 0.06

#### **First Quarter 2015 Results**

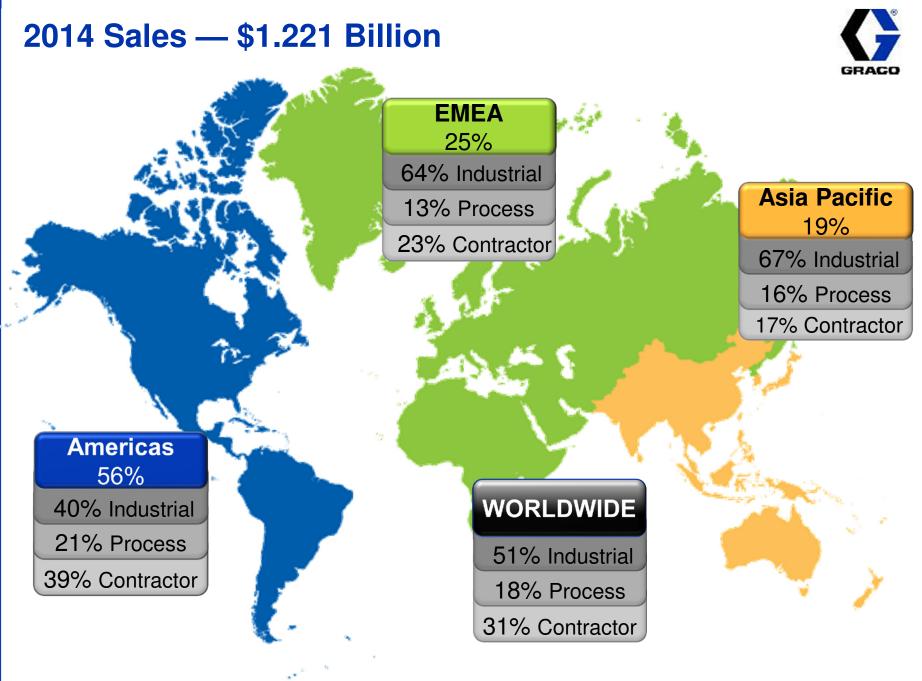


- Sales increased 6 percent, including 5 percentage points of organic sales growth and 5 percentage points of growth from acquired operations, partially offset by 4 percentage points of currency head winds
- Gross profit margin of 52.9 percent, down 2 percentage points from last year
  - Currency headwinds account for more than half of the decrease, purchase accounting and changes in mix
- Operating earnings decreased \$9.5 million to 21 percent of sales down from 26 percent of sales in first quarter 2014. The decrease as a percentage of sales includes:
  - Currency headwinds, 2 percentage points decline
  - Acquisitions, 1 percentage point
  - Incremental investment in region and product expansions, 1 percentage point
  - Unallocated corporate expenses, mostly pension, stock compensation and the new central distribution warehouse 1 percentage point
- Dividend income from the Liquid Finishing business increased to \$30 million from \$4 million received first quarter last year



# **Financial Summary 2014**

Appendix



## **Financial Results – Full Year**



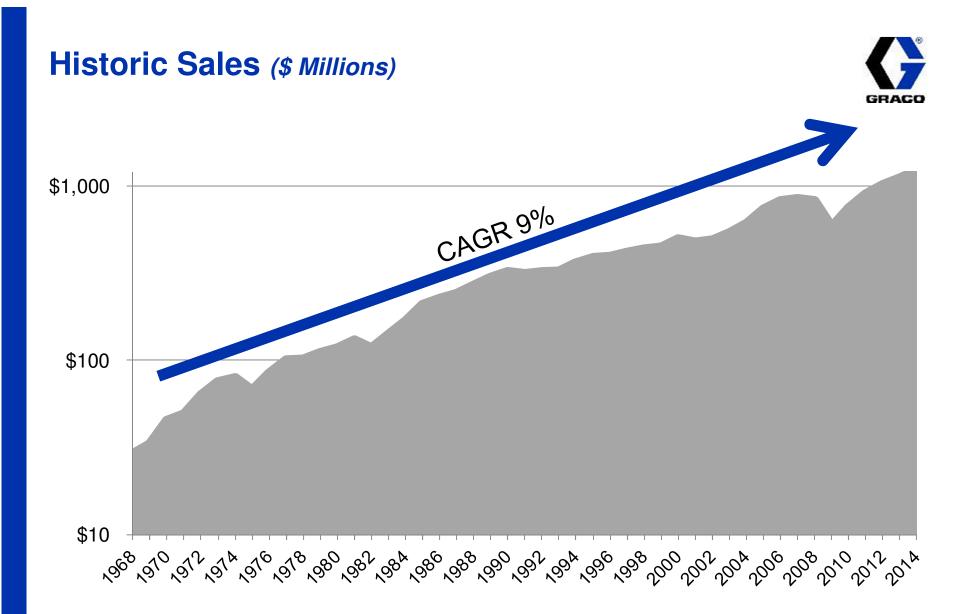
(\$ Millions except EPS)	2014	2013	Change
Sales	\$1,221.1	\$1,104.0	11%
Gross Profit Rate	54.6%	55.0%	
Operating Expenses	357.8	327.7	9%
Operating Earnings	308.9	279.8	10%
Net Earnings	\$ 225.6	\$ 210.8	7%
Earnings Per Share	\$ 3.65	\$ 3.36	9%

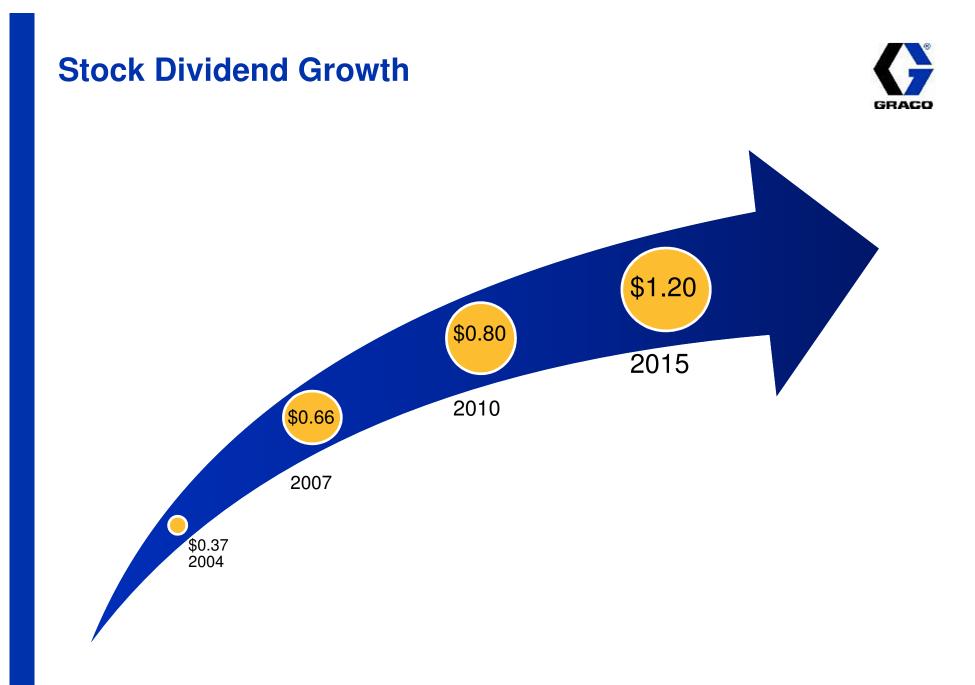
#### **Financial Performance**



#### Sales and Operating Margin







## **Strong Cash Generation**



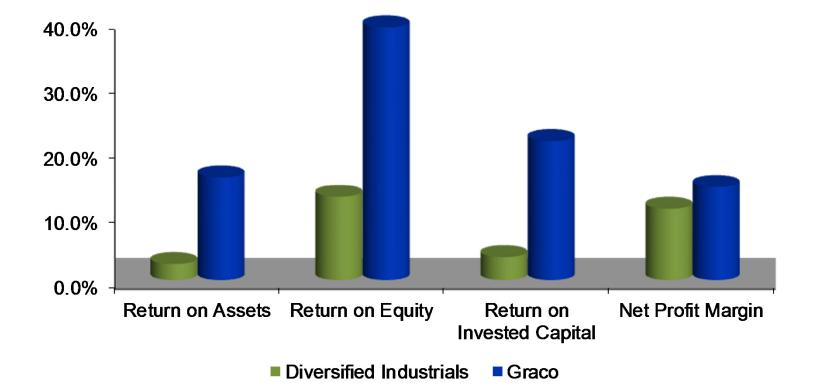
(\$ Millions)	2014	2013	2012	2011	2010	2009	2008	2007	2006
Operating Cash Flows	\$ 241	\$ 243	\$ 190	\$ 162	\$ 101	\$ 147	\$ 162	\$ 177	\$ 156
% of Net Income	107%	115%	127%	114%	98%	300%	134%	116%	104%
Capital Expenditures	31	23	18	24	17	11	29	37	34
Free Cash Flow	\$ 210	\$ 220	\$ 172	\$ 138	\$ 84	\$ 136	\$ 133	\$ 140	\$ 122

(\$ Millions)	2014		20	2013		2012		2011		2010		009	2008		2007		2	006
Dividends	\$	66	\$	61	\$	54	\$	51	\$	48	\$	45	\$	45	\$	43	\$	39
Acquisitions		185		12		667		2		-		-		55		-		31
Share Repurchases *		165		26		(29)		21		11		(6)		101		206		76
	\$	416	\$	99	\$	692	\$	74	\$	59	\$	39	\$	201	\$	249	\$	146

\* Net of shares issued

#### **Capital Efficiency – 5 Year Average**





# New Segment Reporting – Historical Financial Information

													G
Segment Results (in millions):	1Q15	2014	4Q14	3Q14	2Q14	1Q14	2013	4Q13	3Q13	2Q13	1Q13	2012	2011
Sales													
Industrial	\$ 143.3	\$ 622.5	\$ 163.3	\$ 150.5	\$ 156.6	\$ 152.1	\$ 581.5	\$ 155.3	\$ 139.0	\$ 142.3	\$ 144.9	\$ 534.5	\$ 435.4
Process	67.7	223.1	62.6	52.7	54.8	53.0	180.0	43.1	45.1	45.2	46.6	179.2	169.2
Contractor	95.5	375.5	80.1	99.4	111.1	84.9	342.5	73.5	92.9	98.5	77.6	298.8	290.7
Total	\$ 306.5	\$1,221.1	\$ 306.0	\$ 302.6	\$ 322.5	\$ 290.0	\$1,104.0	\$ 271.9	\$ 277.0	\$ 286.0	\$ 269.1	\$1,012.5	\$ 895.3
		• /					+ /					• )	
Operating Earnings													
Industrial	\$ 42.9	\$ 203.9	\$ 54.7	\$ 49.2	\$ 50.9	\$ 49.1	\$ 188.6	\$ 50.7	\$ 43.7	\$ 45.8	\$ 48.4	\$ 165.9	\$ 153.5
Process	10.5	47.8	9.5	12.2	13.5	12.6	45.2	9.7	11.2	12.3	12.0	42.8	39.1
Contractor	19.4	81.9	12.0	23.3	28.3	18.3	72.3	9.9	21.5	24.5	16.4	54.3	50.6
Unallocated Corporate (expense)	(7.6)	(24.7)	(6.7)	(5.8)	(6.9)	(5.3)	(26.3)	(6.9)	(6.7)	(7.4)	(5.3)	(38.3)	(23.7)
Total	\$ 65.2	\$ 308.9	\$ 69.5	\$ 78.9	\$ 85.8	\$ 74.7	\$ 279.8	\$ 63.4	\$ 69.7	\$ 75.2	\$ 71.5	\$ 224.7	\$ 219.5
Assets													
Industrial	\$ 546.9	\$ 548.8	\$ 548.8	\$ 550.5	\$ 572.4	\$ 566.3	\$ 560.3	\$ 560.3	\$ 542.2	\$ 539.3	\$ 531.7	n/a	n/a
Process	489.8	304.9	304.9	183.5	182.5	182.5	113.3	113.3	114.9	111.3	113.8	n/a	n/a
Contractor	209.9	176.8	176.8	185.3	187.8	173.7	152.3	152.3	166.4	169.7	160.4	n/a	n/a
Unallocated Corporate	521.2	514.3	514.3	508.5	514.2	508.1	501.3	501.3	508.4	520.2	527.4	n/a	n/a
Total	\$ 1,767.8	\$1,544.8	\$1,544.8	\$1,427.8	\$1,456.9	\$1,430.6	\$1,327.2	\$1,327.2	\$1,331.9	\$1,340.5	\$1,333.3	n/a	n/a
Industrial Results (dollars in millions):	1Q15	2014	4Q14	3Q14	2Q14	1Q14	2013	4Q13	3Q13	2Q13	1Q13	2012	2011
Sales													
Americas	\$ 67.8	\$ 272.9	\$ 72.4	\$ 65.3	\$ 69.4	\$ 65.8	\$ 246.9	\$ 64.2	\$ 61.6	\$ 63.0	\$ 58.1	\$ 233.1	\$ 194.1
EMEA	41.0	196.0	50.5	48.5	49.4	47.6	184.1	49.5	45.9	44.2	44.5	162.7	113.6
Asia Pacific	34.5	153.6	40.4	36.7	37.8	38.7	150.5	41.6	31.5	35.1	42.3	138.7	127.7
Total	\$ 143.3	\$ 622.5	\$ 163.3	\$ 150.5	\$ 156.6	\$ 152.1	\$ 581.5	\$ 155.3	\$ 139.0	\$ 142.3	\$ 144.9	\$ 534.5	\$ 435.4
Operating Earnings as a Percentage of Sales	30%	33%	33%	33%	33%	32%	32%	33%	31%	32%	33%	31%	35%
Process Results (dollars in millions):	1Q15	2014	4Q14	3Q14	2Q14	1Q14	2013	4Q13	3Q13	2Q13	1Q13	2012	2011
Sales													
Americas	\$ 42.9	\$ 146.4	\$ 39.5	\$ 36.2	\$ 36.2	\$ 34.5	\$ 111.5	\$ 27.6	\$ 27.4	\$ 27.8	\$ 28.7	\$ 109.5	\$ 98.0
EMEA	13.9	38.5	11.8	8.2	9.1	9.4	32.0	7.3	7.8	8.7	8.2	30.1	29.8
Asia Pacific	10.9	38.2	11.3	8.3	9.5	9.1	36.5	8.2	9.9	8.7	9.7	39.6	41.4
Total	\$ 67.7	\$ 223.1	\$ 62.6	\$ 52.7	\$ 54.8	\$ 53.0	\$ 180.0	\$ 43.1	\$ 45.1	\$ 45.2	\$ 46.6	\$ 179.2	\$ 169.2
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Operating Earnings as a Percentage of Sales	16%	21%	15%	23%	25%	24%	25%	23%	25%	27%	26%	24%	23%
		/ •										, •	
Contractor Results (dollars in millions):	1Q15	2014	4Q14	3Q14	2Q14	1Q14	2013	4Q13	3Q13	2Q13	1Q13	2012	2011
Sales	<b>* -1.</b>	¢ 005 0	<b>* - - - - - - - - - -</b>	<b>* - - -</b>	<b>* -</b>	<b>* - - -</b>	¢	<b>•</b> •• •	<b>•</b> • • • •	<b>*</b> ••• •	<b>• - - -</b>	<b>•</b> ••••	<b>A</b> 1010
Americas	\$ 74.2	\$ 265.2	\$ 53.8	\$ 73.7	\$ 79.2	\$ 58.5	\$ 236.8	\$ 48.3	\$ 67.1	\$ 69.9	\$ 51.5	\$ 194.0	\$ 184.0
	13.9	70.3	16.2	16.4	21.3	16.4	66.8	16.1	16.6	18.0	16.1	64.2	67.8
Asia Pacific	7.4	40.0	10.1	9.3	10.6	10.0	38.9	9.1	9.2	10.6	10.0	40.6	38.9
Total	\$ 95.5	\$ 375.5	\$ 80.1	\$ 99.4	\$ 111.1	\$ 84.9	\$ 342.5	\$ 73.5	\$ 92.9	\$ 98.5	\$ 77.6	\$ 298.8	\$ 290.7
Operating Exprings on a Development of Opher	000/	000/	150/	000/	050/	000/	010/	100/	000/	050/	010/	100/	170/
Operating Earnings as a Percentage of Sales	20%	22%	15%	23%	25%	22%	21%	13%	23%	25%	21%	18%	17%



#### **Components of Net Sales Change**

		1Q15										
	Industrial	Process	Contractor	Total								
Volume and Price	-1%	5%	16%	5%								
Acquisition	0%	27%	0%	5%								
Currency	-5%	-4%	-4%	-4%								
Total	-6%	28%	12%	6%								

		1Q14				2Q14	4			3Q1	4			4Q1	4			2014		
	Industrial	Process Co	ontractor	Total	Industrial	Process Co	ontractor	Total	Industrial	Process C	ontractor	Total	Industrial	Process C	ontractor	Total	Industrial	Process Co	ontractor	Total
Volume and Price	3%	4%	9%	5%	7%	6%	12%	8%	5%	3%	7%	6%	8%	19%	11%	11%	5%	8%	10%	7%
Acquisition	1%	11%	0%	3%	1%	15%	0%	4%	3%	14%	0%	3%	1%	28%	0%	5%	2%	17%	0%	4%
Currency	1%	-1%	0%	0%	2%	0%	1%	1%	0%	0%	0%	0%	-4%	-2%	-2%	-3%	0%	-1%	0%	0%
Total	5%	14%	9%	8%	10%	21%	13%	13%	8%	17%	7%	9%	5%	45%	9%	13%	7%	24%	10%	11%

	1Q13 2Q13								3Q13	3			4Q13			2013				
	Industrial	Process Co	ntractor	Total	Industrial	Process C	ontractor	Total	Industrial	Process Co	ontractor	Total	Industrial	Process Co	ntractor	Total	Industrial	Process Co	ntractor	Total
Volume and Price	-4%	1%	8%	1%	1%	1%	20%	7%	1%	3%	24%	8%	10%	0%	5%	7%	3%	1%	14%	6%
Acquisition	29%	0%	0%	14%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	6%	0%	0%	3%
Currency	0%	0%	0%	0%	0%	-1%	0%	0%	0%	-1%	0%	0%	1%	-1%	0%	0%	0%	-1%	1%	0%
Total	25%	1%	8%	15%	1%	0%	20%	7%	1%	2%	24%	8%	11%	-1%	5%	7%	9%	0%	15%	9%





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