Fourth Quarter / Year-End 2008 Earnings Conference Call

Tuesday, January 27, 2009

10:00 a.m. CST



Proven Quality. Leading Technology.













Safe Harbor

Today's presentation includes forward-looking statements that reflect management's current expectations about the Company's future business and financial performance.

These statements are subject to certain risks and uncertainties that could cause actual results to differ from anticipated results.

Factors that could cause actual results to differ from anticipated results are identified in Part 1, Item 1A of, and Exhibit 99 to, the Company's 2007 Form 10-K.





Conference Call Logistics

The release, accompanying slides and replay web cast are available online at <u>www.Graco.com</u> (click on "Investors")

Telephone replay available after 2 p.m. ET, January 27, 2009

- 800-405-2236 conference ID #11124982
- 303-590-3000 conference ID #11124982, for International participants





2008 Financial Results

	Fourth Quarter			Year		
\$ millions except EPS	2008	2007	Change	2008	2007	Change
Sales	\$166.7	\$205.2	(19)%	\$817.3	\$841.3	(3)%
Gross Profit Rate	81.4 48.8 %	109.7 53.5 %	(26)%	432.2 52.9 %	447.4 53.2 %	(3)%
Operating Expenses	66.0	55.6	19 %	244.8	214.9	14 %
Operating Earnings	15.4	54.1	(71)%	187.4	232.5	(19)%
Interest & Other Expenses	2.7	1.6		8.8	3.7	
Earnings Before Income Taxes	s 12.7	52.5	(76)%	178.6	228.8	(22)%
Income Taxes	2.6	16.8		57.7	76.0	
Net Earnings	\$ 10.1	\$ 35.7	(72)%	\$120.9	\$152.8	(21)%
Diluted Earnings Per Share	\$ 0.17	\$ 0.56	(70)%	\$ 1.99	\$ 2.32	(14)%





Cash Flows and Liquidity

- 2008 cash flow from operations \$162 million versus \$177 million in 2007
 - Cash uses:
 - Capital Expenditures \$30 M
 - Acquisitions \$55 M
 - Dividends \$45 M
 - ➢ Share repurchases of \$115 M
- Adequate availability of credit
 - Long-term debt of \$180 M
 - Available unused credit lines of \$87 M
- No requirement for pension plan contribution in 2009, though may choose to make a contribution.





Industrial Equipment

	Fourth Quarter		Year			
\$ millions	2008	2007	Change	2008	2007	Change
Sales						
Americas	\$ 50.6	\$ 56.3	(10)%	\$219.6	\$213.1	3 %
Europe	25.9	34.1	(24)%	148.1	138.0	7 %
Asia Pacific	21.4	27.2	(21)%	95.2	93.6	2 %
Total	\$ 97.9	\$117.6	(17)%	\$462.9	\$444.7	4 %
Operating Earnings	\$ 20.4	\$ 40.7	(50)%	138.2	\$152.3	(9)%
% of sales	20.8 %	34.6 %		29.9 %	34.2 %	
			Fourth Quarte	r Y	<i>'</i> ear	
% of 2007 Sales		2008	2	008		
2007 Operating Earnings		34.6 %	34	1.2 %		
Exchange effect		(3.3) %	1	.1 %		
Acquisition		(1.2) %	•	0.6) %		
Intangible asset impairment charge			(3.0) %	•	0.8) %	
Workforce reduction			(2.2) %	•	0.6) %	
Unabsorbed manufacturing costs			(1.7) %	•	0.6) %	
Product development investments		0.0 %	•	0.7) %		
Volume and other		(2.4) %	`	<u>2.1) %</u>		
2008 Operating	Earnings		20.8 %	-25	9.9 %	0000 _

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Contractor Equipment

	Fourth Quarter		Year			
\$ millions	2008	2007	Change	2008	2007	Change
Sales						
Americas	\$ 29.6	\$ 39.7	(25)%	\$ 165.0	\$210.9	(22)%
Europe	15.4	18.9	(18)%	76.8	71.0	8 %
Asia Pacific	5.8	7.5	(23)%	25.0	24.8	1 %
Total	\$ 50.8	\$ 66.1	(23)%	\$ 266.8	\$ 306.7	(13)%
Operating Earnings	\$ (2.5)	\$ 14.9	(117)%	47.2	\$ 81.5	(42)%
% of sales	(4.9)%	22.6 %		17.7 %	26.6 %	
			Fourth Quarter	Ye	ar	
% of 2007 Sales			2008	20	08	
2007 Operating	Earnings		22.6 %	26.	6 %	
Exchange effect		(2.7) %	0.	7 %		
Acquisition		(1.8) %	•	4) %		
Workforce reduction			(1.8) %	•	4) %	
Introduction of entry-level program			(8.5) %	•	8) %	
Unabsorbed manufacturing costs			(2.1) %	· ·	5) %	
Product development investments Volume and other		(2.0) %	•	4) %		
			(8.6) %		<u>1) %</u>	
2008 Operating	Lanings		(4.9) %	17.	<u>7 %</u>	

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Lubrication Equipment

	Fourth Quarter			Year		
\$ millions	2008	2007	Change	2008	2007	Change
Sales						
Americas	\$ 14.7	\$ 18.0	(18)%	\$ 70.8	\$ 76.4	(7)%
Europe	1.6	1.5	6 %	7.4	6.6	13 %
Asia Pacific	1.7	2.0	(18)%	9.4	6.9	35 %
Total	\$ 18.0	\$ 21.5	(16)%	\$ 87.6	\$ 89.9	(3)%
Operating Earnings	\$ 0.1	\$ 1.4	(90)%	12.5	\$ 9.3	35 %
% of sales	0.8 %	6.5 %		14.2 %	10.3 %	

% of 2007 Sales	Fourth Quarter 2008	Year 2008
2007 Operating Earnings	6.5 %	10.3 %
Workforce reduction	(2.3) %	(0.6) %
Unabsorbed manufacturing costs	(2.3) %	(0.6) %
Product development investments	(0.9) %	(0.2) %
Volume and other	(0.2) %	5.3 %
2008 Operating Earnings	0.8 %	14.2 %







Pat McHale - CEO

Move

Measure

Control

Dispense

Spray



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