UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 11, 2026

Graco Inc.
(Exact name of registrant as specified in charter)

Minnesota	001-09249	41-0285640
(State or other Jurisdiction of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

88 - 11th Avenue Northeast Minneapolis, Minnesota	55413
(Address of principal executive offices)	(Zip Code)

(612) 623-6000
Registrant's telephone number, including area code

Not Applicable
(Former name or former address if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	GGG	The New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On September 11, 2026, the Board of Directors (the "Board") of Graco Inc. (the "Company") appointed Mr. Richard B. Lewis to serve as a director of the Company, effective December 3, 2026. Mr. Lewis was appointed to the class of directors whose terms expire at the 2027 annual meeting of shareholders of the Company.

Mr. Lewis has been appointed to serve on the Board's Audit Committee, effective December 3, 2026. In connection with his appointment, Mr. Lewis will be receiving the standard director compensation as referenced in our Proxy Statement for the 2026 Annual Meeting.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

99.1 Press Release dated September 11, 2026.

104 Cover Page Interactive Data File (included within the Inline XBRL document).

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

		GRACO INC.
Date: September 14, 2026	By:	/s/ Joseph James Humke
		Joseph James Humke Its: Executive Vice President, General Counsel and Corporate Secretary

Exhibit 99.1

Graco Inc. Appoints Richard B. Lewis to the Board of Directors

September 11, 2026

MINNEAPOLIS--(BUSINESS WIRE)--Sep. 11, 2026-- Graco Inc. **(NYSE:GGG)** announced today that Richard B. Lewis has been appointed as a member of the company's Board of Directors, effective December 3, 2026.

Mr. Lewis is President and Chief Executive Officer of Donaldson Company, Inc. **(NYSE: DCI)**, a leading worldwide provider of innovative filtration products and solutions, a role he has held since March 2026. He also serves on its board of directors. Previously, he was Donaldson's Chief Operating Officer and held a broad range of senior leadership roles across the organization, including overseeing global operations and serving as President of its Mobile Solutions and Life Sciences businesses. Mr. Lewis holds a bachelor's degree in industrial engineering from the University of Louisville and a Master of Business Administration from Indiana University-Purdue University Indianapolis.

"Rich's operational and commercial experience and his successful track record in senior leadership positions at a public manufacturing company make him an excellent fit for the Graco Board. He has played an integral role in developing and executing successful strategies in a global organization," said J. Kevin Gilligan, Graco's Chairman of the Board. "On behalf of our Board and Directors, I am pleased to welcome Rich to Graco."

Mr. Lewis will serve on the company's Audit Committee.

ABOUT GRACO

Graco Inc. supplies technology and expertise for the management of fluids and coatings in both industrial and commercial applications. It designs, manufactures and markets systems and equipment to move, measure, control, dispense and spray fluid and powder materials. A recognized leader in its specialties, Minneapolis-based Graco serves customers around the world in the manufacturing, processing, construction, and maintenance industries. For additional information about Graco Inc., please visit us at www.graco.com.

View source version on businesswire.com: https://www.businesswire.com/news/home/20260911411616/en/

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Source: Graco Inc.