SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
Quarterly Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

For the quarterly period ended September 29, 1995
Commission File Number: 1-9249

GRACO INC.
(Exact name of Registrant as specified in its charter)

| Minnesota |  | 41-0285640 |
| :---: | :---: | :---: |
| (State of incorporation) | (I.R.S. Employer | Identification Number) |
| 4050 Olson Memorial Highway |  |  |
| Golden Valley, Minnesota |  | 55422 |
| (Address of principal executive | offices) | (Zip Code) |
|  | (612) 623-6000 |  |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

11,503,308 common shares were outstanding as of September 29, 1995.

GRACO INC. AND SUBSIDIARIES

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## (Unaudited)

| Thirteen Weeks Ended |  | Thirty-Nine Weeks Ended |  |
| :---: | :---: | :---: | :---: |
| Sept. 29, 1995 | 30, 1994 | 29, 1995 | 30, 1994 |
| ( In | nds excep | share amou |  |
| \$94, 797 | \$89, 048 | \$293, 726 | \$264, 157 |
| 48,510 | 45,779 | 149,497 | 138,225 |
| 46,287 | 43,269 | 144, 229 | 125,932 |
| 3,557 | 3,699 | 11,419 | 10,821 |
| 21,982 | 22,920 | 65,740 | 68,008 |
| 10, 263 | 9,341 | 32,345 | 29,488 |
| 10,485 | 7,309 | 34,725 | 17,615 |
| 596 | 545 | 2, 025 | 1,393 |
| 220 | 116 | 563 | 293 |
| 9,669 | 6,648 | 32,137 | 15,929 |
| 3,100 | 2,400 | 11,600 | 5,650 |
| \$6,569 | \$4,248 | \$20, 537 | \$10, 279 |
| \$. 56 | \$. 37 | \$1.76 | \$. 88 |
| \$. 16 | \$. 14 | \$. 48 | \$. 42 |

See notes to consolidated financial statements.

## CONSOLIDATED BALANCE SHEETS

 (In Thousands)September 29, 1995 December 30, 1994

ASSETS
(Unaudited)
(In thousands)

| Current Assets: |  |  |
| :---: | :---: | :---: |
| Cash and cash equivalents | \$649 | \$2,444 |
| Accounts receivable, less allowances of \$5,400 and \$4,700 | 74,539 | 75,589 |
| Inventories | 50,349 | 50,529 |
| Deferred income taxes | 11, 256 | 11,755 |
| Other current assets | 2,324 | 3,628 |
| Total current assets | 139,117 | 143,945 |
| Property, plant and equipment: |  |  |
| Cost | 158,189 | 145,164 |
| Less Accumulated Depreciation | $(80,925)$ | $(75,124)$ |
|  | 77,264 | 70,040 |
| Other assets | 13,525 | 14,400 |
|  | \$229,906 | \$228, 385 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |
| :---: | :---: | :---: |
| Notes payable to banks | \$15, 639 | \$11, 675 |
| Current portion of long-term debt | 5,905 | 5,685 |
| Trade accounts payable | 15,118 | 19,764 |
| Dividends payable | 1,841 | 1,857 |
| Income taxes payable | 2,632 | 5,761 |
| Other current liabilities | 43,964 | 44,798 |
| Total current liabilities | 85, 099 | 89,540 |
| Long-term debt, less current portion above | 12,565 | 26,798 |
| Retirement benefits and deferred compensation | 32,835 | 30,196 |
| Shareholders' equity: |  |  |
| Preferred stock | 1,474 | 1,474 |
| Common stock | 11,503 | 11,377 |
| Additional paid-in capital | 20, 227 | 18,289 |
| Retained earnings | 65,630 | 50,702 |
| Other, net | 573 | 9 |
|  | 99,407 | 81, 851 |
|  | \$229,906 | \$228, 385 |

See notes to consolidated financial statements.
（Unaudited）

CASH FLOWS FROM OPERATING ACTIVITIES：

Net Earnings
Adjustments to reconcile net earnings to
net cash provided by operating activities：
Depreciation and amortization 9，251 7，450

Deferred income taxes
Change in：
Accounts receivable
Inventories
Trade accounts payable
Accrued salaries
Retirement benefits and deferred compensation
Other accrued liabilities
Other

| Thirty－Nine Weeks |  |
| :---: | :---: |
| Sept．29， 1995 | Sept．30， 1994 |
| （In thousands） |  |
| \＄20，537 | \＄10，279 |
| 9，251 | 7，450 |
| 1，186 | $(1,007)$ |
| 2.733 | $(2,464)$ |
| 1，241 | $(20,836)$ |
| $(4,954)$ | 1，983 |
| $(1,232)$ | 574 |
| 2，659 | 1，699 |
| $(3,191)$ | 2，268 |
| 2，053 | $(1,173)$ |

30，283
$========================$

CASH FLOWS FROM INVESTING ACTIVITIES：
Property，plant and equipment additions
Proceeds from sale of property，plant， and equipment
Purchases of marketable securities
Proceeds from marketable securities
$(16,546)$
151
0
0
$(16,395)$
CASH FLOWS FROM FINANCING ACTIVITIES：

Borrowing on notes payable and lines of credit Payments on notes payable and lines of credit Payments on long－term debt
Common stock issued
Retirement of common and preferred stock Cash dividends paid

Effect of exchange rate changes on cash Net decrease in cash and cash equivalents

Cash and cash equivalents：

Beginning of year
End of period

111， 279
$(120,794)$
（613）
2，234
$(5,625)$
－－－－－－－－－－－－－－
$(13,519)$
$(2,164)$
＝＝＝＝＝＝＝＝＝＝＝＝＝＝
$(1,795)$

2，444

\＄649
＝ニニ＝ニーニ＝＝＝＝＝＝＝

11， 095
64， 397
$(46,003)$
（663）
2，775
$(2,224)$
$(36,122)$

（17，－－－．－
$==============$
$(9,323)$
\＄1， 772

See notes to consolidated financial statements．
(Unaudited)

1. The consolidated balance sheet of Graco Inc. and Subsidiaries (the Company) as of September 29, 1995 and the related statements of earnings and cash flows for the thirty-nine weeks ended September 29, 1995, and September 30, 1994, have been prepared by the Company without being audited.

In the opinion of management, these consolidated statements reflect all adjustments necessary to present fairly the financial position of Graco Inc. and Subsidiaries as of September 29, 1995, and the results of operations and cash flows for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. Therefore, these statements should be read in conjunction with the financial statements and notes thereto included in the Company's 1994 Form 10K.

The results of operations for interim periods are not necessarily indicative of results which will be realized for the full fiscal year.
2. Major components of inventories were as follows (in thousands):

|  | September 29, 1995 Dec. 30, 1994 |  |
| :---: | :---: | :---: |
| Finished products and components | \$48, 220 | \$46,694 |
| Products and components in various stages of completion | 25,764 | 24,826 |
| Raw materials | 11,721 | 13,918 |
| Reduction to LIFO cost | $(35,356)$ | (34, 909 |
|  | \$50, 349 | \$50, 529 |

## Results of Operations

Net earnings in the third quarter of \$6,569,000 increased \$2,321,000 from the same period a year ago as the Company's sales continue to improve in Europe and the Pacific offset by the recent softening of sales in the North American markets. In addition, gross margin levels have improved from 1994 and operating expenses as a percent of sales have declined due primarily to cost reduction efforts initiated in 1994.

Sales in the third quarter of \$94,797,000 increased \$5,749,000, or 6 percent, from the same period in 1994. Third quarter sales in the Americas decreased 1 percent to $\$ 57,357,000$, and European sales were up 34 percent to $\$ 21,643,000$ (a 23 percent volume increase, and an 11 percent gain due to exchange rates). In the Pacific (excluding Japan), sales increased 2 percent to $\$ 8,640,000$ (volume was flat compared to a strong quarter a year ago and a gain of 2 percent on exchange rates). In Japan, sales increased 9 percent to $\$ 7,157,000$ (a 4 percent volume decrease and a gain of 13 percent on exchange rates).

Sales for the nine months were $\$ 293,726,000$, an 11 percent increase over the same period last year. In the Americas, sales increased 2 percent to $\$ 186,319,000$. European sales were up 36 percent to $\$ 58,970,000$ (a volume increase of 23 percent and a 13 percent gain due to exchange rates). Sales in the Pacific (excluding Japan) increased 34 percent to $\$ 25,801,000$ (a 32 percent volume increase and a 2 percent gain due to exchange rates). In Japan, sales increased 21 percent to $\$ 22,636,000$ (a 5 percent volume increase and a 16 percent gain on exchange rates).

Operating expenses in the third quarter of $\$ 35,802,000$ are at approximately the same level as the third quarter of 1994. Product development expense decreased 4 percent over 1994, although previously announced new product initiatives continue. Selling expenses were 4 percent lower than the same period last year, largely due to lower headcount. General and administrative costs were up 10 percent, due primarily to expense items related to increased profitability.

The effective income tax rate for the quarter was 32 percent compared to 36 percent for the same period in 1994. The decrease was due primarily to foreign results effectively taxed at lower rates on a year-to-date basis. The year-to-date tax rate for the nine months ended September 29, 1995 was 36 percent compared to 35 percent for the same period in 1994.

The Company expects favorable sales and order trends in Europe and the Pacific region as these economies strengthen. The slowing of the U.S. economy continues to impact domestic bookings and backlog during the last quarter of 1995. The Company will make further investments in improvements to manufacturing efficiency and new product development, while closely controlling expenses throughout the organization.

In October 1995, the Company announced the construction of a $\$ 17$ million manufacturing and distribution facility in Rogers, Minnesota. The Company expects to finance the project through operating cash flows and existing lines of credit.

## Financial Condition

Cash was used for operating activities and fixed asset additions. Accounts receivable decreased $\$ 1,050,000$ from the prior year-end due primarily to collection efforts in Europe, and property, plant and equipment purchases total $\$ 16,546,000$ year-to-date.

The Company has unused lines of credit available at September 29, 1995 totaling $\$ 57$ million.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

| Statement on Computation | Exhibit 11 |
| :--- | :--- |
| of Per Share Earnings |  |
| Financial Data Schedule | Exhibit 27 |

(b) No reports on Form $8-\mathrm{K}$ have been filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GRACO INC.

By: /s/ David A. Koch
David A. Koch Chairman and Chief Executive Officer

By: /s/ David M. Lowe David M. Lowe Treasurer (Principal Financial Officer)

## COMPUTATION OF NET EARNINGS PER COMMON SHARE

## (Unaudited)

Thirteen Weeks Ended
----------------------------Sept. 29, 1995 Sept. 30, 1994

Thirty-Nine Weeks Ended
-----------------------------
Sept. 29, 1995 Sept. 30, 1994
(In thousands except per share amounts)
Net earnings applicable to common stock:
Net earnings
Less dividends on preferred stock

Average number of common and common equivalent shares outstanding:

Average number of common

| shares outstanding | 11,497 | 11,554 | 11,454 |
| :--- | :--- | :--- | :--- |

Dilutive effect of stock options computed on the treasury stock method

| 186 | 25 | 152 | 58 |
| :---: | :---: | :---: | :---: |
| 11,683 | 11,579 | 11,606 | 11,612 |

Net earnings per common
and common equivalent share
$\$ .56$
$\$ .37$
$\$ 1.76$
$\$ .88$

Primary and fully diluted earnings per share are substantially the same.

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM GRACO INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS AND CONSOLIDATED BALANCE SHEETS FOR THE QUARTERLY PERIOD ENDING SEPTEMBER 29, 1995 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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GRACO INC.
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9-MOS
DEC-29-1995
SEP-29-1995
649
0
79,939
5,400
50,349
139,117

80,925
229,906
85, 099
18,470
11,503
1,474
0
430
229,906

2, 025

20,537

20,537
1.76
1.76

