UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
Quarterly Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

For the quarterly period ended March 29, 1996
Commission File Number: 1-9249

GRACO INC.
(Exact name of Registrant as specified in its charter)

(612) 623-6000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

| Yes X | No |
| :---: | :---: |
| $17,327,862$ common shares were outstanding as of May $9,1996$. |  |

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## PART I

GRACO INC. AND SUBSIDIARIES

Item I.
CONSOLIDATED STATEMENTS OF EARNINGS
(Unaudited)

> Thirteen Weeks Ended
> March 29, 1996 March 31, 1995
> In thousands except per share amounts)

| Net Sales | \$90,153 | \$95, 527 |
| :---: | :---: | :---: |
| Cost of products sold | 45,316 | 49,000 |
| Gross Profit | 44,837 | 46,527 |
| Product development | 4,229 | 3,921 |
| Selling | 19,850 | 21,690 |
| General and administrative | 11,675 | 11,100 |
| Operating Profit | 9,083 | 9,816 |
| Interest expense | 232 | 684 |
| Other expense, net | 566 | 396 |
| Earnings Before Income Taxes | 8,285 | 8,736 |
| Income taxes | 2,700 | 3,300 |
| Net Earnings | \$5,585 | \$5,436 |
| Net Earnings Per Common and Common Equivalent Share | \$. 32 | \$. 31 |
| Cash Dividend Per Common Share | \$. 12 | \$. 11 |

See notes to consolidated financial statements.

| Current Assets: |  |  |
| :---: | :---: | :---: |
| Cash and cash equivalents | \$2,103 | \$1,643 |
| Accounts receivable, less allowances of $\$ 4,977$ and $\$ 4,856$ | 72,211 | 73,205 |
| Inventories | 44,915 | 41,693 |
| Deferred income taxes | 10,783 | 10,608 |
| Other current assets | 2,560 | 1,333 |
| Total current assets | 132,572 | 128,482 |
| Property, Plant and Equipment: |  |  |
| Cost | 160,162 | 156,168 |
| Accumulated depreciation | $(82,152)$ | $(79,310)$ |
|  | 78,010 | 76,858 |
| Other Assets | 12,642 | 12,493 |
|  | \$223, 224 | \$217, 833 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current Liabilities: |  |  |
| Notes payable to banks | \$5,164 | \$5, 051 |
| Current portion of long-term debt | 1,857 | 1,935 |
| Trade accounts payable | 13,329 | 13,849 |
| Dividends payable | 2,092 | 2,072 |
| Income taxes payable | 8,869 | 4,229 |
| Other current liabilities | 40,336 | 44,447 |
| Total current liabilities | 71,647 | 71,583 |
| Long-term Debt, less current portion | 10,103 | 10,074 |
| Retirement Benefits and Deferred Compensation | 32,575 | 32,605 |
| Shareholders' Equity: |  |  |
| Common stock | 17,414 | 17,265 |
| Additional paid-in capital | 22, 073 | 20,397 |
| Retained earnings | 68,388 | 64,949 |
| Other, net | 1,024 | 960 |
|  | 108,899 | 103,571 |
|  | \$223, 224 | \$217, 833 |

[^0]
## GRACO INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

CASH FLOWS FROM OPERATING ACTIVITIES:

| Net Earnings | \$5,585 | \$5,436 |
| :---: | :---: | :---: |
| Adjustments to reconcile net earnings to |  |  |
| net cash provided by operating activities: |  |  |
| Depreciation and amortization | 3,299 | 3,282 |
| Deferred income taxes | (605) | (292) |
| Change in: |  |  |
| Accounts receivable | 52 | $(3,044)$ |
| Inventories | $(3,355)$ | $(3,848)$ |
| Trade accounts payable | (367) | $(2,405)$ |
| Retirement benefits and deferred |  |  |
| compensation | 89 | 1,342 |
| Other accrued liabilities | 887 | $(3,185)$ |
| Other | (1, 084 ) | 1,383 |
|  | ----- | ----- |
|  | 4,501 | $(1,331)$ |
|  | ------ | ----- |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Property, plant and equipment additions | $(4,485)$ | $(7,526)$ |
| Proceeds from sale of property, plant, and equipment |  |  |
|  | $(4,480)$ | $(7,204)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| Borrowing on notes payable and lines of credit | 1,937 | 33,557 |
| Payments on notes payable and lines of credit | $(1,662)$ | $(23,739)$ |
| Payments on long-term debt | - | $(2,210)$ |
| Common stock issued | 2,271 | 2,071 |
| Retirement of common and preferred stock | (446) | - |
| Cash dividends paid | $(2,126)$ | $(1,905)$ |
|  | ----- | ----- |
|  | (26) | 7,774 |
| Effect of exchange rate changes on cash | 465 | (874) |
| Net increase (decrease) in cash and cash equivalents | 460 | $(1,635)$ |
| Cash and cash equivalents: |  |  |
| Beginning of year | 1,643 | 2,444 |
|  | ----- | ------ |
| End of period | \$2,103 | \$809 |

CASH FLOWS FROM INVESTING ACTIVITIES:

Property, plant and equipment additions
roceeds from sale of property, plant, and equipment

1,937
$(1,662)$

2,271
(2, 126)
(26)

465
-

33, 557
(23,739)
$(2,210)$
2, 071
$(1,905)$

7,774
(874)
$(1,635)$

2,444
\$809
$\qquad$

See notes to consolidated financial statements.
(Unaudited)

1. The consolidated balance sheet of Graco Inc. and Subsidiaries (the Company) as of March 29, 1996 and the related statements of earnings and cash flows for the thirteen weeks ended March 29, 1996, and March 31, 1995, have been prepared by the Company without being audited.

In the opinion of management, these consolidated statements reflect all adjustments necessary to present fairly the financial position of Graco Inc. and Subsidiaries as of March 29, 1996, and the results of operations and cash flows for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. Therefore, these statements should be read in conjunction with the financial statements and notes thereto included in the Company's 1995 Form $10-\mathrm{K}$.

The results of operations for interim periods are not necessarily indicative of results which will be realized for the full fiscal year.
2. Major components of inventories were as follows (in thousands):

|  | March 29, 1996 | Dec. 29, 1995 |
| :---: | :---: | :---: |
| Finished products and components | \$44, 604 | \$40, 335 |
| Products and components in various stages of completion | 23,291 | 22,597 |
| Raw materials | 11,890 | 13,152 |
| Reduction to LIFO cost | $\begin{gathered} 79,785 \\ (34,870) \end{gathered}$ | $\begin{gathered} 76,084 \\ (34,391) \end{gathered}$ |
|  | \$44, 915 | \$41, 693 |

## Results of Operations

Net earnings in the first quarter of $\$ 5.6$ million increased $\$ 0.1$ million from the same period a year ago despite a decrease in sales. Sales were lower in all geographic regions. The earnings improvement came primarily as a result of a lower effective tax rate and lower interest expense in the first quarter of 1996 compared to 1995. Also contributing to the Company's improved earnings was a one percentage point increase in gross margin from 1995 as the result of price increases.

Sales in the first quarter of $\$ 90.2$ million decreased $\$ 5.4$ million, or 6 percent, from the same period in 1995. First quarter sales in the Americas decreased 5 percent to $\$ 61.8$ million and European sales declined 2 percent to $\$ 15.8$ million (a 6 percent volume decrease, and a 4 percent gain due to exchange rates). In Asia Pacific, sales decreased 12 percent to $\$ 12.5$ million (a volume decrease of 10 percent and a loss of 2 percent on exchange rates).

Operating expenses in the first quarter of $\$ 35.8$ million decreased $\$ 1.0$ million or 3 percent from the first quarter of 1995. Product development expense increased 8 percent over 1995 due to increased occupancy costs associated with the Company's Russell J. Gray Technical Center which opened in 1995. Selling expenses were 8 percent lower than the same period last year, largely due to lower headcount. General and administrative costs were up 5 percent, due primarily to expense items related to consolidating the Company's Franklin Park, Illinois operations. By relocating Franklin Park's industrial systems application engineering and sales expertise to Minneapolis, the Company will be well-suited to leverage its systems skills throughout the Company's entire technical group.

The effective income tax rate for the quarter was 33 percent compared to 38 percent for the same period in 1995. The decrease was due primarily to foreign earnings effectively taxed at lower rates.

While harsh winter conditions in North America and economic softness in many markets contributed to a slow first quarter of 1996, the Company is encouraged by recent positive trends. Incoming orders in the first quarter exceeded sales by $\$ 10$ million, increasing backlog to $\$ 30$ million. Toyota Motor Corporation in Cambridge, Ontario recently awarded an $\$ 11$ million contract to the Company to install a paint circulating system during the second half of 1996. Excluding subcontract work, the Company will recognize approximately $\$ 4$ million of sales from this project. The Company will continue to make further improvements to manufacturing efficiency and investments in new product development, while closely controlling expenses throughout the organization.

## Financial Condition

Cash was provided by earnings and operating activities and used principally to fund property additions. Accounts receivable decreased $\$ 1.0$ million from the prior year-end due primarily to collection efforts in Europe and Japan, and property, plant and equipment purchases total $\$ 4.5$ million year-to-date.

The Company has unused lines of credit available at March 29, 1996 totaling \$66 million.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

| Statement on Computation | Exhibit 11 |
| :--- | :--- |
| of Per Share Earnings |  |
| Financial Data Schedule | Exhibit 27 |

(b) No reports on Form $8-K$ have been filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GRACO INC.

By:/S/ George Aristides
George Aristides
President and Chief Executive Officer

Treasurer
(Principal Financial Officer)

## (Unaudited)



THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM GRACO INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS AND CONSOLIDATED BALANCE SHEETS FOR THE QUARTERLY PERIOD ENDING SEPTEMBER 29, 1995 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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GRACO INC.
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3-MOS
DEC-27-1996
MAR-29-1996
2,103
0
72,211
4,977
44,915
132,572
160,162
82,152
223, 224
71,647
11,960
17,414
0
0
91,485
223,224
90,153
90,153

45,316
36,552
(131)

232
8,285
2,700
5,585


0
0
5,585
. 32
.32


[^0]:    See notes to consolidated financial statements.

