

3rd Quarter 2010 Earnings Conference Call Thursday, October 21, 2010, 10 a.m. CT

## Safe Harbor

Today's presentation includes forward-looking statements that reflect management's current expectations about the Company's future business and financial performance.

These statements are subject to certain risks and uncertainties that could cause actual results to differ from anticipated results. Factors that could cause actual results to differ from anticipated results are identified in Part 1, Item 1A of, and Exhibit 99 to, the Company's 2009 Form 10-K.

Telephone replay available after 2 p.m. ET, October 21, 2010

- 800-406-7325 - Conference ID \#4370547
- 303-590-3030 - Conference ID \#4370547, for International participants


## Financial Results

| \$ millions except EPS | Third Quarter |  |  |  |  | Year-to-Date |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | Change | 2010 |  | 2009 |  | Change |
| Sales | \$ | 190 | \$ | 147 | 29 \% | \$ | 547 | \$ | 433 | 26 \% |
| Gross Profit |  | 105 |  | 78 | 34 \% |  | 296 |  | 215 | $37 \%$ |
| Rate |  | 55 \% |  | 53 \% |  |  | 54 \% |  | 50 \% |  |
| Operating Expenses |  | 62 |  | 52 | 18 \% |  | 181 |  | 164 | 10 \% |
| Operating Earnings |  | 43 |  | 26 | 66 \% |  | 115 |  | 51 | 127 \% |
| Interest \& Other Expenses |  | 1 |  | 1 |  |  | 3 |  | 5 |  |
| Earnings Before Income Taxes |  | 42 |  | 25 | 70 \% |  | 112 |  | 46 | 143 \% |
| Income Taxes |  | 12 |  | 8 |  |  | 36 |  | 14 |  |
| Net Earnings | \$ | 30 | \$ | 17 | 76 \% | \$ | 76 | \$ | 32 | 139 \% |
| Diluted Earnings Per Share | \$ | 0.50 | \$ | 0.29 | 72 \% | \$ | 1.25 | \$ | 0.53 | 136 \% |

## Consolidated Results

| \$ millions | Third Quarter |  |  | Year-to-Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | Change | 2010 | 2009 | Change |
| Sales |  |  |  |  |  |  |
| Americas | \$ 109 | \$ 84 | 29 \% | \$ 306 | \$ 253 | 21 \% |
| Europe | 43 | 35 | 22 \% | 129 | 106 | 22 \% |
| Asia Pacific | 38 | 28 | $37 \%$ | 112 | 74 | 51 \% |
| Total | \$ 190 | \$ 147 | 29 \% | \$ 547 | \$ 433 | 26 \% |
| Operating Earnings | \$ 43 | \$ 26 | 66 \% | \$ 115 | \$ 51 | 127 \% |
| \% of sales | 23\% | 18\% |  | 21\% | 12\% |  |
| Change in \% of sales |  |  |  | Third Quarter | Year-to-Dat |  |
| 2009 Operating Earnings (percentage of sales) |  |  |  | $18 \%$ | 12 \% |  |
| Translation effect |  |  |  | - | - |  |
| Product cost/mix / price |  |  |  | - | 2 \% |  |
| Unabsorbed manufacturing costs, reduction |  |  |  | 2 \% | 2 \% |  |
| Workforce reduction costs (2009) |  |  |  | - | 1 \% |  |
| Volume effect on expense leverage |  |  |  | $3 \%$ | $4 \%$ |  |
| 2010 Operating Earnings (percentage of sales) |  |  |  | 23\% | $21 \%$ |  |

## Q3 Summary

- Third quarter sales of $\$ 190$ million and earnings of $\$ 30$ million

■ Sales by geography increased as compared to prior year

- Americas increased by 29 percent
- Europe increased by 22 percent ( 32 percent at consistent translation rates)
- Asia Pacific increased by 37 percent (33 percent at consistent translation rates)

■ Gross profit margin as a percentage of sales of 55 percent compared to 53 percent in the third quarter 2009

- Higher production volumes, 2 percentage points


## Q3 Summary

- Operating expenses increased 18 percent, but as a percentage of sales were 3 percentage points lower than the third quarter 2009
- Volume related items including incentive and bonus
- Increase in new product launch expenses in marketing and selling of approximately $\$ 1$ million as compared to the third quarter in the prior year, primarily in the Contractor segment
- Tax rate of 28 percent
- Expiring statutes of limitations
- Recent tax law rulings
- Expect tax rate of $34-35$ percent for following quarters


## Year-to-date September Summary

■ Year-to-date sales of $\$ 547$ million and earnings of $\$ 76$ million

- Favorable currency translation effect of $\$ 4$ million on sales, $\$ 2$ million on net earnings
- Sales by geography increased as compared to prior year
- Americas increased by 21 percent
- Europe increased by 22 percent ( 25 percent at consistent translation rates)
- Asia Pacific increased by 51 percent (45 percent at consistent translation rates)
- Gross profit margin as a percentage of sales of 54 percent compared to 50 percent in 2009
- 2009 work force reduction costs, 1 percentage point
- Higher production volumes, 2 percentage points


## Year-to-date September Summary

- Operating expenses up $\$ 16$ million over 2009, decreased as a percentage of sales, $33 \%$ in 2010 vs $38 \%$ in 2009
- Increased incentive provisions
- Tax rate of 32 percent
- R\&D tax credit has not been renewed


## Cash Flow and Liquidity

■ Year-to-date 2010 cash flow from operations of $\$ 62$ million versus \$110 million in 2009

- Cash uses
> Capital expenditures $\$ 9 \mathrm{M}$
> Dividends \$36 M
- Share repurchases $\$ 24 \mathrm{M}$
- Pension contribution $\$ 10 \mathrm{M}$
- Working capital
- Increase in inventories $\$ 27 \mathrm{M}$
- Increase in accounts receivable $\$ 35 \mathrm{M}$
- Adequate availability of credit
- Long-term debt of \$90 M
- Available unused credit lines of $\$ 171$ M


## Industrial Equipment

| \$ millions | Third Quarter |  |  | Year-to-Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | Change | 2010 | 2009 | Change |
| Sales |  |  |  |  |  |  |
| Americas | \$ 47 | \$ 37 | 26 \% | \$ 134 | \$ 108 | 24 \% |
| Europe | 25 | 22 | $16 \%$ | 81 | 66 | 23 \% |
| Asia Pacific | 27 | 19 | 40 \% | 82 | 53 | 55 \% |
| Total | \$ 99 | \$ 78 | 27 \% | \$ 297 | \$ 227 | 31 \% |
| Operating Earnings | \$ 31 | \$ 20 | 53 \% | \$ 91 | \$ 45 | 102 \% |
| \% of sales | 31\% | 26\% |  | 31\% | 20\% |  |
| Change in \% of sales |  |  |  | Third Quarter | Year-to | Date |
| 2009 Operating Earnings (percentage of sales) |  |  |  | 26 \% |  | \% |
| Translation effect |  |  |  | - |  |  |
| Product cost / mix / price |  |  |  | - |  | \% |
| Unabsorbed manufacturing costs, reduction |  |  |  | 2 \% |  | \% |
| Workforce reduction costs (2009) |  |  |  | - |  | \% |
| Volume effect on expense leverage |  |  |  | $3 \%$ |  | \% |
| 2010 Operating Earnings (percentage of sales) |  |  |  | 31\% |  | \% |

## Contractor Equipment



## Lubrication Equipment

| \$ millions | Third Quarter |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | Change | 2010 |  | 009 | Change |
| Sales |  |  |  |  |  |  |  |
| Americas | \$ 15 | \$ 11 | 39 \% | \$ 41 | \$ |  | 17 \% |
| Europe | 2 | 1 | 49 \% | 4 |  | 3 | 53 \% |
| Asia Pacific | 4 | 2 | 115 \% | 10 |  | 5 | 111 \% |
| Total | \$ 21 | \$ 14 | 49 \% | \$ 55 | \$ |  | 29 \% |
| Operating Earnings | \$ 3 | \$ (0) |  | \$ 6 | \$ |  |  |
| \% of sales | 14\% | (1)\% |  | 11\% |  | (8)\% |  |
| Change in \% of sales |  |  |  | Third Quarter |  |  | o-Date |
| 2009 Operating Earnings (percentage of sales) |  |  |  | (1)\% |  |  | \% |
| Translation effect |  |  |  | - |  |  | \% |
| Product cost / mix / price |  |  |  | 6 \% |  |  | \% |
| Unabsorbed manufacturing costs |  |  |  | 3 \% |  |  | \% |
| Workforce reduction costs (2009) |  |  |  | - |  |  | \% |
| Volume effect on operating leverage |  |  |  | 6 \% |  |  | \% |
| 2010 Operating Earnings (percentage of sales) |  |  |  | $14 \%$ |  |  | \% |



