

# 3<sup>rd</sup> Quarter 2010 Earnings Conference Call Thursday, October 21, 2010, 10 a.m. CT

#### Safe Harbor



Today's presentation includes forward-looking statements that reflect management's current expectations about the Company's future business and financial performance.

These statements are subject to certain risks and uncertainties that could cause actual results to differ from anticipated results. Factors that could cause actual results to differ from anticipated results are identified in Part 1, Item 1A of, and Exhibit 99 to, the Company's 2009 Form 10-K.

Telephone replay available after 2 p.m. ET, October 21, 2010

- 800-406-7325 Conference ID #4370547
- 303-590-3030 Conference ID #4370547, for International participants

## Financial Results



		Third Quarter		Year-to-Date					
\$ millions except EPS	2010	2009	Change	2010	2009	Change			
Sales	\$ 190	\$ 147	29 %	\$ 547	\$ 433	26 %			
Gross Profit Rate	105 55 %	78 53 %	34 %	296 54 %	215 50 %	37 %			
Operating Expenses	62	52	18 %	181	164	10 %			
Operating Earnings	43	26	66 %	115	51	127 %			
Interest & Other Expenses	1	1		3	5				
Earnings Before Income Taxes	42	25	70 %	112	46	143 %			
Income Taxes	12	8		36	14				
Net Earnings	\$ 30	\$ 17	76 %	\$ 76	\$ 32	139 %			
Diluted Earnings Per Share	\$ 0.50	\$ 0.29	72 %	\$ 1.25	\$ 0.53	136 %			

## **Consolidated Results**



	T	hird	Quarte	<u>r</u>	Year-to-Date						
\$ millions	2010	2	2009	Change	2	010	2	009	Change		
Sales											
Americas	\$ 109	\$	84	29 %	\$	306	\$	253	21 %		
Europe	43		35	22 %		129		106	22 %		
Asia Pacific	38_		28	37 %		112		74	51 %		
Total	\$ 190	\$	147	29 %	\$	547	\$	433	26 %		
Operating Earnings	\$ 43	\$	26	66 %	\$	115	\$	51	127 %		
% of sales	23%		18%			21%		12%			

Change in % of sales	Third Quarter	Year-to-Date
2009 Operating Earnings (percentage of sales)	18 %	12 %
Translation effect	_	_
Product cost / mix / price	_	2 %
Unabsorbed manufacturing costs, reduction	2 %	2 %
Workforce reduction costs (2009)		1 %
Volume effect on expense leverage	3 %	4 %_
2010 Operating Earnings (percentage of sales)	23 %	21 %

#### Q3 Summary



- Third quarter sales of \$190 million and earnings of \$30 million
- Sales by geography increased as compared to prior year
  - Americas increased by 29 percent
  - Europe increased by 22 percent (32 percent at consistent translation rates)
  - Asia Pacific increased by 37 percent (33 percent at consistent translation rates)
- Gross profit margin as a percentage of sales of 55 percent compared to 53 percent in the third quarter 2009
  - Higher production volumes, 2 percentage points

#### Q3 Summary



- Operating expenses increased 18 percent, but as a percentage of sales were 3 percentage points lower than the third quarter 2009
  - Volume related items including incentive and bonus
  - Increase in new product launch expenses in marketing and selling of approximately \$1 million as compared to the third quarter in the prior year, primarily in the Contractor segment
- Tax rate of 28 percent
  - Expiring statutes of limitations
  - Recent tax law rulings
  - Expect tax rate of 34 35 percent for following quarters

#### Year-to-date September Summary



- Year-to-date sales of \$547 million and earnings of \$76 million
  - Favorable currency translation effect of \$4 million on sales,
    \$2 million on net earnings
- Sales by geography increased as compared to prior year
  - Americas increased by 21 percent
  - Europe increased by 22 percent (25 percent at consistent translation rates)
  - Asia Pacific increased by 51 percent (45 percent at consistent translation rates)
- Gross profit margin as a percentage of sales of 54 percent compared to 50 percent in 2009
  - 2009 work force reduction costs, 1 percentage point
  - Higher production volumes, 2 percentage points



#### Year-to-date September Summary

- Operating expenses up \$16 million over 2009, decreased as a percentage of sales, 33% in 2010 vs 38% in 2009
  - Increased incentive provisions
- Tax rate of 32 percent
  - R&D tax credit has not been renewed

#### Cash Flow and Liquidity



- Year-to-date 2010 cash flow from operations of \$62 million versus \$110 million in 2009
  - Cash uses
    - ➤ Capital expenditures \$9 M
    - ➤ Dividends \$36 M
- Share repurchases \$24 M
- Pension contribution \$10 M
- Working capital
  - Increase in inventories \$27 M
  - Increase in accounts receivable \$35 M
- Adequate availability of credit
  - Long-term debt of \$90 M
  - Available unused credit lines of \$171 M

# Industrial Equipment



	Third Quarter						Year-to-Date					
\$ millions	2	010	2	009	Change		2	010	2	009	Change	
Sales												
Americas	\$	47	\$	37	26 %		\$	134	\$	108	24 %	
Europe		25		22	16 %			81		66	23 %	
Asia Pacific		27		19	40 %			82		53	55 %	
Total	\$	99	\$	78	27 %		\$	297	\$	227	31 %	
Operating Earnings	\$	31	\$	20	53 %		\$	91	\$	45	102 %	
% of sales		31%		26%				31%		20%		
Change in % of sales								Quarter		Year-to-	-Date	
2009 Operating Ea	rning	gs (pei	cent	age of	sales)		26 % 20 %				) %	
Translation effe	ct									<del>_</del>		
Product cost / mix / price								_ 2				
Unabsorbed manufacturing costs, reduction								2 % 2 %				
Workforce reduction costs (2009)								_		_	l %	
Volume effect of		•		•		_		3 %			<u>8 %</u>	
2010 Operating Earnings (percentage of sales)								<u>31 %</u>		3	<u> </u>	

### **Contractor Equipment**



	Third Quarter						Year-to-Date				
\$ millions	2	010	2	009	Change	_	2	010	2	2009	Change
Sales											
Americas	\$	47	\$	36	29 %		\$	130	\$	109	20 %
Europe		16		12	30 %			44		37	18 %
Asia Pacific		7		7	10 %	_		21		17	22 %
Total	\$	70	\$	55	27 %		\$	195	\$	163	19 %
Operating Earnings	\$	14	\$	11	23 %		\$	32	\$	24	30 %
% of sales		20%		20%				16%		15%	
Change in % of sales					Thi	rd C	Quarter	<u>\</u>	— ∕ear-to-[	<u>Date</u>	
2009 Operating E	arni	ngs (pe	erce	nt of sa	ales)		20 % 15 %			%	
Translation e	ffect	•			,		_				-
Product cost / mix / price							(2)% (1)%			)%	
Unabsorbed manufacturing costs							2% —			-	
Workforce re	ducti	ion cos	sts (2	2009)			_			1	%
Volume effec	t on	operati	ing le	everag	е		<u> </u>			%	
2010 Operating Earnings (percent of sales)							20 % 16 %			%	

# **Lubrication Equipment**



	Third Quarter					Year-to-Date				
\$ millions	20	010	_2	009	Change	20	010	20	009_	Change
Sales										
Americas	\$	15	\$	11	39 %	\$	41	\$	35	17 %
Europe		2		1	49 %		4		3	53 %
Asia Pacific		4		2	115 %		10		5	111 %
Total	\$	21	\$	14	49 %	\$	55	\$	43	29 %
Operating Earnings	\$	3	\$	(0)		\$	6	\$	(3)	
% of sales		14%		(1)%			11%		(8)%	

Change in % of sales	Third Quarter	Year-to-Date
2009 Operating Earnings (percentage of sales)	(1)%	(8)%
Translation effect	_	2 %
Product cost / mix / price	6 %	6 %
Unabsorbed manufacturing costs	3 %	2 %
Workforce reduction costs (2009)	_	2 %
Volume effect on operating leverage	6 %	7 %
2010 Operating Earnings (percentage of sales)	14 %	11 %

Move

Measure

Control

Dispense

Spray



